

Talent & the Future of Work

LEADING WITH HAPPINESS & HUMANITY

Learning Objectives



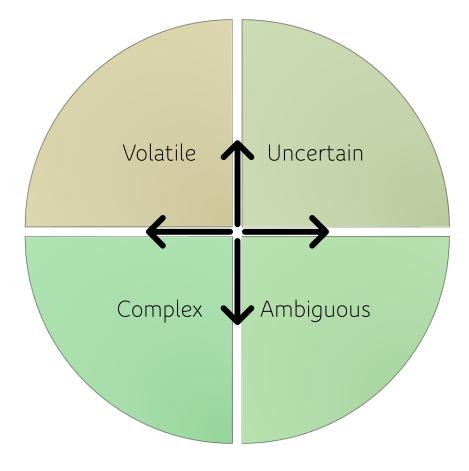
DIVERSE WORKFORCE

CHALLENGES IN ATTRACTING AND RETAINING TALENT

EMPLOYERS SERVED BY YOUR INSTITUTION

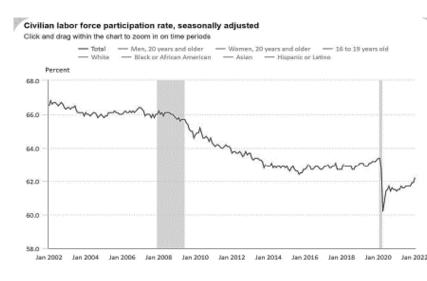
FOSTER HAPPINESS AND POSITIVE RETURNS

VUCA



Things we have not seen from the market before

- **a significant talent shift** (great resignation, reshuffling, attrition, whatever)
- 5 generations of workers together
- declining labor participation rates (esp for males)
- declining educational attainment rates (esp for males)
- demographic pressures
- The fundamental nature of work and the worker/employer relationship is changing
- The needs of the employers we serve and partner with are changing because the nature of work is evolving and adapting



Homer mer chart to view data: Note: Shaded area represents receivalize, as determined by the National Europa of Economic Research. Persons whose ethnicity is identified as Itopanic or Latino may be of any sace. Source: U.S. Bareau of Labor Statistics.

Only 1 in 4 people feel the things in their life are worthwhile

Only 30% are optimistic about the future

Around the world, 25% of employees feel lonely at work. Another 32% don't feel they belong. Loneliness epidemic is real.

42% don't find meaning in their work and 37% don't feel their work makes a difference Can we agree that our environment has changed significantly?

Top Employee Desires

Higher pay (Fair pay) Schedule flexibility (Self control and accountability) Better work-life balance Alternate place of work options Focus and support for/on personal and family responsibilities Purpose and value (Alignment and commitment)

Note the things you can control instead of lament those you cannot



EXPERIENCE OF THE AVERAGE US WORKER

37% Managers avoid favoritism **43%** Avoid politicking & backstabbing to

& backstabbing to get things done

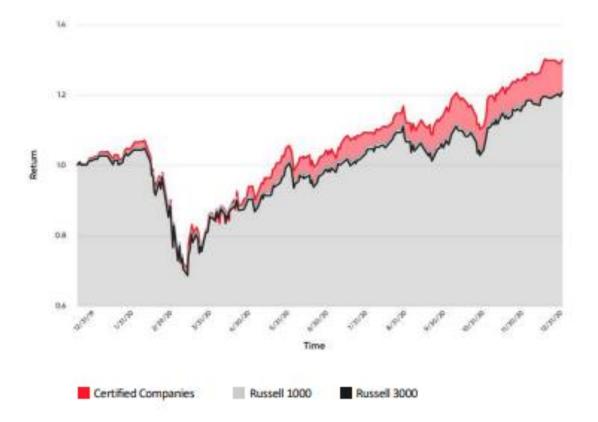
48%

Managers express interest in employees as people 45% Celebrate people who try new and better ways of doing things Emotionally healthy workplace

46%

50% Get straight answers to their questions from managers

So why care about any of this?

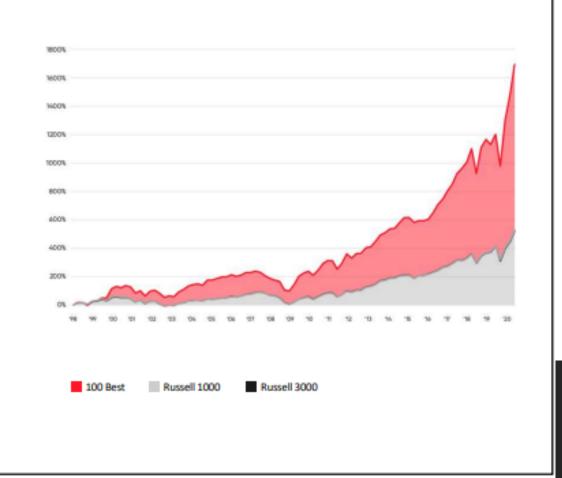


Harvard Business School (HBS) researchers found that companies whose employees experienced purpose at work and believed their leaders set clear direction and expectations, <u>outperformed</u> <u>the stock market by 6.9%</u>.



The 100 Best Companies to Work For provide a 3.23x greater return.

Cumulative Return 1998-2020

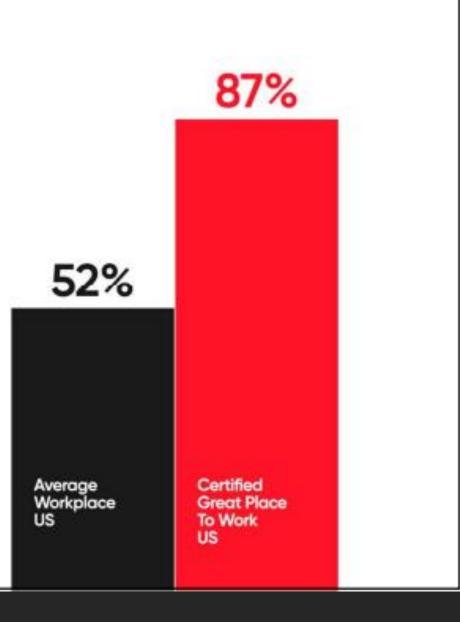


FTSE Russell Great Ploce To Work

Commitment

I want to work here for a long time.

Source: Great Place To Work 2021 Global Employee Engagement Benchmark Study



Approximately 50% of employees say they would leave their current employer to accept a position in another organization paying less money with a better culture



Interdependence

Leadership

Strategy

Culture

It's not what you are selling, it's what they are buying

HERE YOU ARE. Another day at the office. Time to go home. Remember how proud you were when you landed that great job at that famous agency. And now? Well, your work's o.k., your colleagues are pretty nice and the office parties get pleasantly out of hands at times. Of course you're keeping your eyes open (for job opportunities and to see if that tram is coming already). You're still very ambitious. You want something else. You're looking for new energy, in yourself and in an agency. That's great, especially if you're an Account Manager with FMCG-experience, a strategist or a DTP-artist. Because that's what we're looking for. So get your Blackberry or iPhone and mail us at werken@eurorscg.nl to make an appointment. Don't wait any longer! You might miss the tram.



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hoteliersrock I wanted to be a chef. I have an experience of 7 years in hotel 0 industry but not in production.

andrewwilliamsphoto 🙆

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<u>ر</u>ث 303 likes JULY 30, 2017

Add a comment...

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"<u>A FIN AL AVVV</u> <u>Won Moh Befaw</u> <u>Ah Go Ome.</u>"

IF YOU'RE AN EXPERIENCED BARTENDER AND YOU CAN DECIPHER THIS BABBLE, We'd Like To Hear From You.

Walk-in interviews from Monday 20th to Wednesday 22nd April from 2pm till 5pm at Dallas Restaurant & Bar, 31 Boat Quay, Singapore. Singaporean and PR only. Applicants may also apply via email at admin@dallas.sg or call 6532 2131. (Those lacking a great sense of humour need not apply). www.dallas.sg





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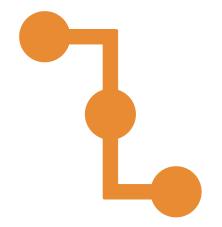
Interdependence

Leadership

Strategy

Culture

Therefore consider...



"What got you here may not get you there...wherever there turns out to be."

- TIM NELSON