Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

As CDBG entitlement jurisdiction, Pinal County will receive an annual allocation of Community Block Development Grants (CDBG) funding from the US Department of Housing and Urban Development. Pinal County is required to prepare and submit a five-year consolidated housing and community development plan. In addition, the county is required to complete an Annual Action Plan which outlines how the allocation of funds will be used for the current fiscal year.

In addition to CDBG funds, Pinal County became a Participating Jurisdiction (PJ) in 2020 and will therefore receive HOME Investment Partnership funding beginning with Year Two of the Consolidate Plan. The addition of the HOME funds required an amendment to the FY19-23 Consolidated Plan.

To prepare the Annual Action Plan for year two, Pinal County convened public meetings throughout the county. The citizen participation process included the input of units of local governments (UGLGs), nonprofits, members of the public, county staff and elected officials, and other community partners. The attached 2020 Annual Action Plan is the result of these efforts based on the foundation of addressing housing and community development needs to benefit primarily low and moderate income residents of Pinal County.

Pinal County also extended an invitation to county communities to participate in the county's programs. Four communities became "participating communities" and will receive an annual allocation based upon their proportionate share of the funding.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

Based upon the overarching goals of the Community Development Block Grant program to develop viable communities by providing decent housing, suitable living environments, and expanded economic opportunities principally for low- and moderate-income persons, our objectives will align these goals. Over the next year, the county will pursue goals and objectives that include the following:

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Improve Public Facilities/Develop Infrastructure

Per 24CFR570.201[©] Public Facilities and Improvements to areas within unincorporated Pinal County, and the participating communities of Eloy, Florence, Mammoth, and Maricopa.

National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLDS -- Public Facilities and Improvements; Private/Public Owned Utilities

Increase Affordable Quality Housing

The county will work to increase the supply of affordable quality housing throughout the county, through a combination of developer incentive activities and rehabilitation to help low- and moderate-income families to remain in their homes.

National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLDS – Rehabilitation, Code Enforcement. National CDBG Objective: SLUM/BLIGHT.

3. Evaluation of past performance

Program year 2019 was the first year Pinal County participated in the Entitlement Program. This first year proved daunting due to the learning curve of the program requirements. The county is working through developing processes, developing forms and agreements, and learning the environmental review process. The funding agreement between HUD and the county was signed and submitted in December 2019. The projects to be completed included owner occupied housing rehabilitation and a water line improvement project. While the water line improvement project has proceeded through design and engineering, the environmental review was completed in September 202. Due to this, a subrecipient agreement will executed in October 2020. Construction and expenditures will follow in early 2021. The owner occupied housing rehabilitation program has been delayed due to the COVID-19 pandemic and the hesitation of public contact. An environmental review was complete in September 2020 with the project proceeding before the end of 2020. Pinal County completed several amendments to the 2019 Action Plan to include the addition of projects and the addition of CDBG-CV funding.

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4. Summary of citizen participation process and consultation process

The citizen participation process is outlined in the Citizen Participation Plan (CPP).

Pinal County attempted to begin the citizen participation process in March 2020. Due to the COVID-19 pandemic, public meetings were placed on hold. In June, 2020 public meetings were scheduled to be held within four areas of the county in the participating jurisdictions.

| Date: | Thursday, June 18. 2020 at 6:00 p.m. |
|-----------|--|
| Location: | Mammoth, Arizona |
| | Join the meeting from a computer, tablet or smartphone. |
| | https://www.gotomeet.me/TOWNOFMAMMOTHCOUNCIL/cdbg-public-hearing |
| | Dial in using your phone. |
| | United States (Toll Free): <u>1 866 899 4679</u> |
| | United States: <u>+1 (571) 317-3117</u> |
| | Access Code: 994-792-133 |
| | New to GoToMeeting? Get the app now and be ready when your first meeting starts: |
| | https://global.gotomeeting.com/install/994792133 |
| | |
| Date: | Monday, June 22, 2020 at 5:00 p.m. |
| Location: | Eloy, Arizona |
| | Eloy Community Room |
| | 595 North C Street |
| | Eloy, Arizona 85131 |
| | |
| Date: | Tuesday, June 23, 2020 at 5:00 p.m. |
| Location: | Florence, Arizona |
| | Florence Town Hall |
| | 775 North Main Street |
| | Florence, Arizona 85132 |
| | |

| Date: Location | Thursday, June 25, 2020 at 5:30 p.m. Maricopa, Arizona Heritage District Committee City Hall Council Chambers 39700 W Civic Center Plaza Maricopa, Arizona 85138 |
|--------------------|---|
| The public hear | rings were held at the Pinal County Governing Board of Supervisor meetings. |
| Date: Location: | Wednesday, August 26, 2020 at 9:30 a.m. Florence, Arizona Pinal County Board of Supervisor's Hearing Room 31 North Pinal Street Florence, Arizona 85132 |
| Date: Location: | Wednesday, September 30, 2020 at 9:30 a.m. Florence, Arizona Pinal County Board of Supervisor's Hearing Room 31 North Pinal Street Florence, Arizona 85132 |
| Date: Location: | Wednesday, November 18, 2020 at 9:30 a.m. Florence, Arizona Pinal County Board of Supervisor's Hearing Room |

31 North Pinal Street Florence, Arizona 85132

Public notices were advertised in countywide printed and on-line newspapers including: Copper Basin, Superior Sun, San Manuel Miner, Tri-Valley, Florence Reminder, Blade Tribune, and Apache Junction/Gold Canyon Independent.

A notice is also posted on the County website at <u>www.pinal.gov/grants</u>, at the County Administration Building located at 31 North Pinal Street, Florence, Arizona 85132, and the Pinal County Housing Department located at 970 North Eleven Mile Corner Road, Casa Grande, Arizona 85194. Likewise, the Pinal County Library District has twelve locations that posted the notices.

> Annual Action Plan 2020

5. Summary of public comments

During the citizen participation process, the public comments received from members of the public during the public meetings and hearings included:

Comment: Wendy Gort: Indicated the Town of Mammoth is receiving funds from another source for street improvements. She discouraged the use of CDBG funds for this purpose. Response: This comment was favorably accepted by those in the public meeting including Mammoth council members.

Comment: Stacey Vannasdale: Does the project have to be located within the Maricopa Heritage District. Response: It would depend on the community's proposed project. The Heritage District is the only area determined LMI and is designated a redevelopment area.

Comment: Stacey Vannasdale: Can we choose projects already in the permitting phase. Response: Projects should be new projects not already allocated local funds.

Projects proposed through citizen input included:

- 1. Mammoth Public Meeting (In attendance: 12 people/2 County staff)
 - a. Public Safety vehicle and staff
 - b. Public Works equipment
 - c. Housing for the elderly
 - d. Water system upgrades including design of a booster station, SCADA system, valves, and hydrants
 - e. Street improvements including curb & gutter, lighting, and speed bumps
 - f. Sidewalk installation
 - g. Code enforcements
 - h. Park improvements and new facilities
 - i. Senior Center improvements and programs
 - j. Swimming pool improvements including ADA

Annual Action Plan

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- 2. Eloy Public Meeting (In attendance: 4 people/1 County staff)
 - a. ADA compliance on Main Street park
 - b. ADA compliance, slide, and ramada at community pool
 - c. Commercial rehab
 - d. Property acquisition
 - e. Public safety
 - f. Street improvements
 - g. Teen center
 - h. Housing rehabilitation
- 3. Florence Public Meeting (In attendance: 1 person/1 County staff)
 - a. ADA compliant sidewalks/ramps
 - b. Waterline infrastructure
 - c. Housing rehabilitation
- 4. Maricopa Public Meeting (In attendance: 8 people, 6 viewing on YouTube/1 County staff)
 - a. Rotary park improvements
 - b. Heritage District project
 - c. Address flooding issues

Projects proposed through participating community and county staff include:

- 1. Hopi Hill fire hydrant installation
- 2. Colonial del Sol sewer line engineering and installation
- 3. San Manuel ADA and park improvements
- 4. Dudleyville Park Improvements
- 5. YMCA pool
- 6. San Manuel pool
- 7. San Manuel Revitalization project
- 8. Owner Occupied Housing Rehabilitation HOME funds
- 9. Rental Assistance HOME funds
- 10. Rental Rehab program HOME funds
- 11. Housing Development HOME funds (CHDO set aside)

6. Summary of comments or views not accepted and the reasons for not accepting them

Comments were primarily requests for information.

The selected projects for the use of FY20 funds were:

- 1. Administration = \$126,784
- 2. Hopi Hills fire hydrant installation = \$869,405
- 3. Dudleyville Park Improvements = \$110,000
- 4. San Manuel Park Improvements = \$213,300
- 5. Town of Mammoth Water system improvements = \$130,000
- 6. City of Eloy Park Improvements = \$130,000
- 7. Town of Florence ADA sidewalk installation = \$130,000
- 8. City of Maricopa ADA multiuse path installation = \$130,000
- 9. Owner Occupied Housing Rehab and Replacement = \$465,974
- 10. Administration of HOME = \$62,000
- 11. Housing development (CHDO set-aside) = \$93,172
- 12. Colonial del Sol sewer line installation = \$2 million (backup project)

7. Summary

Pinal County, one of the nation's fastest-growing counties, offers exciting possibilities for its citizens. The county is in the process of bringing in thousands of new jobs through extensive economic development efforts, and is working hard to match its citizens' skill sets to those of the county's employers.

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With significant growth comes challenges for affordable housing, especially with the robust growth of its single-family market. Because of the continued growth, the housing market ensures that affordable housing will remain an issue for years to come.

Pinal County will continue to pursue public-private partnerships by incentivizing developers to provide affordable housing for low- and moderate-income citizens. The county will also work to provide rehabilitation assistance to support low- and moderate-income citizens, particularly seniors and people with disabilities, to remain in their homes.

The county will also identify infrastructure improvement opportunities throughout the county, including water/sewer and wastewater infrastructure; downtown rehabilitation, historic preservation, sidewalks, streetlights, and other needed initiatives.

Through its work with the Continuum of Care on Homelessness, and a Strategic Planning Process to begin in 2019, the County will work to prevent and reduce homelessness and provide needed housing and supports to vulnerable citizens.

Pinal County has succeeded as a community by working in partnership with other agencies and building on each others' strengths. By tapping into the human assets of its community, Pinal County can work to ensure that all citizens have an opportunity to be independent, productive members of the community living stable lives.

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The anticipated resources for the county's projects are the CDBG funds.

Anticipated Resources

| Program | Source | Uses of Funds | Expe | cted Amou | nt Available Ye | ear 2 | Expected Amount Available Remainder of ConPlan | Narrative Description |
|---------|----------|-----------------|-----------------------------|--------------------------|--------------------------------|--------------|--|-----------------------------------|
| | of Funds | f Funds | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - | Acquisition | | | | | | Funding based upon notice of |
| | federal | Admin and | | | | | | award by HUD and the signed |
| | | Planning | | | | | | funding agreement. The |
| | | Economic | | | | | | anticipated remainder amount is |
| | | Development | | | | | | based on assumptions of a similar |
| | | Housing | | | | | | award over the remaining three |
| | | Public | | | | | | years of the Con Plan. |
| | | Improvements | | | | | | |
| | | Public Services | 1,839,489 | 0 | 1,301,489 | 3,140,978 | 5,700,000 | |
| Other | public - | Public Services | | | | | | CDBG-CV funds to prevent, |
| | federal | Other | | | | | | prepare for, and respond to the |
| | | | 0 | 0 | 1,082,111 | 1,082,111 | 0 | coronavirus. |

| Program | Source | Uses of Funds | Expe | cted Amou | nt Available Y | ear 2 | Expected | Narrative Description |
|---------|----------|---------------------|-----------------------------|--------------------------|--------------------------------|--------------|--|-------------------------------------|
| | of Funds | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | Amount Available Remainder of ConPlan \$ | |
| HOME | public - | Housing | | | | | | Funding based upon notice of |
| | federal | development, | | | | | | award by HUD and the signed |
| | | rehabilitation, and | | | | | | funding agreement. The |
| | | replacement | | | | | | anticipated remainder amount is |
| | | | | | | | | based on assumptions of a similar |
| | | | | | | | | award over the remaining three |
| | | | 621,146 | 0 | 0 | 621,146 | 1,863,438 | years of the Con Plan. |
| Other | public- | HOME match | | | | | | Pinal County is required to |
| | private | requirement | | | | | | contribute a 25% match to the |
| | | | | | | | | HOME program. These funds may |
| | | | | | | | | be in the form of cash, in-kind, or |
| | | | | | | | | contributions from a community |
| | | | 155,500 | 0 | 0 | 155,500 | 622,000 | housing development organization. |
| Other | public | Cash | | | | | | Pinal County is contributing a cash |
| | | | | | | | | match from park development fees |
| | | | | | | | | to apply to a proposed park |
| | | | 439,485.32 | 0 | 0 | 439,485.32 | 0 | improvement project. |
| Other | Public | Cash | | | | | | The Town of Florence is |
| | | | | | | | | contributing cash match towards |
| | | | | | | | | their proposed project to complete |
| | | | 58,789 | 0 | 0 | 58,789 | 0 | ADA compliant sidewalks. |

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Pinal County leverages funds from private and non-federal public sources to meet match requirements with cash contributions from non-federal resources. The county will soon be selling a 30-unit public housing property, whose funds will be leveraged as matching funds for private, state, or local funds to increase the supply of public housing within the county. Pinal County has a minimum match requirement for HOME funds. This amount will be captured through partnerships with community housing development organizations on specific projects, through in-kind staff for program compliance, or through other means such as donations or cash. Participating communities within the county's program may also provide match towards a project.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

As stated above, the sale of a county-owned 30 unit property will support the development of more public or affordable housing.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

| Sort | Goal Name | Start | End | Category | Geographic | Needs Addressed | Funding | Goal Outcome Indicator |
|-------|---------------------|-------|------|-------------|------------|-----------------|-------------|------------------------------------|
| Order | | Year | Year | | Area | | | |
| 1 | Improve Public | 2020 | 2025 | Non-Housing | Countywide | Non-Housing | CDBG: | Public Facility or Infrastructure |
| | Facilities/Develop | | | Community | | Community | \$1,839,489 | Activities other than Low/Moderate |
| | Infrastructure | | | Development | | Development | | Income Housing Benefit: 19,005 |
| | | | | | | | | Persons Assisted |
| 2 | Increase Affordable | 2020 | 2025 | Affordable | County- | Affordable | HOME: | Owner occupied housing |
| | Quality Housing | | | Housing | wide | Housing | \$621,146 | rehabilitation/replacement and |
| | | | | | | | | housing development = 4 units |

Table 2 – Goals Summary

Goal Descriptions

| 1 | Goal Name | Improve Public Facilities/Develop Infrastructure |
|---|---------------------|---|
| | Goal Description | Eight projects located throughout the county will be completed. These projects will improve public facilities and develop infrastructure including installation of fire hydrants, park improvements including ADA accessibility items, water system |
| | | improvements, installation of ADA compliant sidewalks and other infrastructure, and potentially sewerline improvements. |

| 2 | Goal Name | Increase Affordable Quality Housing |
|---|--|---|
| | Goal The county will work to increase the supply of affordable housing throughout the county by rehabilitating homes | |
| | Description | and moderate-income families so that they may remain in their homes. The county will also work with a community |
| | | development housing organization to develop affordable housing. |

Projects

AP-35 Projects - 91.220(d)

Introduction

The county will utilize CDBG funding for the projects outlined below.

Projects

| # | Project Name |
|----|---|
| 1 | Administration of CDBG Program |
| 2 | Hopi Hills fire hydrant installation |
| 3 | Dudleyville park improvements |
| 4 | San Manuel park improvements |
| 5 | Mammoth water system improvements |
| 6 | Eloy ADA compliant infrastructure |
| 7 | Florence ADA compliant infrastructure |
| 8 | Maricopa ADA compliant infrastructure |
| 9 | Administration of HOME Program |
| 10 | Owner occupied housing rehabilitation |
| 11 | Affordable housing development (CHDO) |
| 12 | Colonial del Sol sewerline installation |

Table 3 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Projects were selected through the citizen participation process and from input from the participating communities.

AP-38 Project Summary

Project Summary Information

| 1 | _ | |
|---|---|--|
| - | Project Name | Administration of CDBG Program |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |
| | Funding | CDBG: \$126,784 |
| | Description | Per 24CRF570.206(a)(1), the county will fund program administrative costs including project management, procurement, reporting, compliance, and monitoring of subrecipients. |
| | | ELIGIBLE ACTIVITY: Program Administration Costs |
| | Target Date | |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |
| | Planned Activities | Administrative position to manage the CDBG program 1.5 FTE |
| 2 | Project Name | Hopi Hills fire hydrant installation |
| | Target Area | Census Tract 16 Block Groups 1-3 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$869,405 |
| | Description | Per 24CFR570.201c |
| | | The proposed project will install 30 fire hydrants, 4,340 6" DIP with polywrap and related fittings, and 1,375 8" DIP with polywrap and related fittings to the Hopi Hills neighborhood. |
| | | National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | This project will serve 3,240 persons of whom 38% are low to moderate income. A special income survey will be completed to verify the total number of persons served and the LMI percentage. |
| | | |

| | Location Description | Hopi Hills neighborhood |
|---|---|--|
| | Planned Activities | Construction and installation of water lines and fire hydrants. |
| 3 | Project Name | , Dudleyville park improvements |
| | Target Area | Census Tract 22 Block Groups 1-2 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| · | Funding | CDBG: \$110,000 |
| | Description | Per 24CFR570.201c The proposed project will make improvements to the Dudleyville park |
| | | to include: asphalt for ADA compliant parking; concrete for ADA compliant walkways, basketball court, and ramada; improvements to the restroom facilities; grading and surface improvements to the common areas within the park, and improvements to the baseball field. |
| | | National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit 335 persons of whom 17% are low to moderate income. A special income survey will be completed to verify the total number of persons served and the LMI percentage |
| | Location Description | Dudleyville, Arizona |
| | Planned Activities | Construction |
| 4 | Project Name | San Manuel park improvements |
| | Target Area | Census Tract 7 Block Groups 1-3 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$213,300 |
| | Description | Per 24CFR570.201c The proposed project will make improvements to the San Manuel park to include: ADA compliant playground equipment, surface material, and shade canopy including installation; benches, picnic tables, and ramada including installation. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |

| | Target Date | 2022 |
|---|---|---|
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit 4,025 persons of whom 52.42% are low to moderate income. |
| | Location Description | San Manuel, Arizona |
| | Planned Activities | Construction |
| 5 | Project Name | Mammoth water system improvements |
| | Target Area | Census Tract 24, 22 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$130,000 |
| | Description | Per 24CFR570.201c The proposed project will complete design and engineering of upgrades to the existing Booster Station and the design, engineering, and installation of a SCADA System to monitor and control the drinking water system. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit 1,530 persons of whom 69.28% are low to moderate income. |
| | Location Description | Mammoth, Arizona |
| | Planned Activities | Design, engineering, and installation of equipment |
| 6 | Project Name | Eloy ADA compliant infrastructure |
| | Target Area | Census Tract 19, 20.03 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$130,000 |

| | Description | |
|---|---|---|
| | Description | Per 24CFR570.201c The proposed project will make ADA compliant improvements to the Main Street Park to include: sidewalk ramps, curb cuts, parking, and ramp to the ramada. Project will include the removal of existing concrete and the installation of approx. 1,500 s.f. of concrete and hand rails. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit 9,610 persons of whom 69.25% are low to moderate income. |
| | Location Description | Eloy, Arizona |
| | Planned Activities | Construction |
| 7 | Project Name | Florence ADA compliant infrastructure |
| | Target Area | Census Tract 9.02 Block Group 1 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$130,000 |
| | Description | Per 24CFR570.201c The proposed project will install ADA compliant sidewalks and ramps along five intersections of San Carlos Street. Installation to include 14 crosswalk ramps, 13 driveway ramps, and approx. 1,466 l.f. of five-foot sidewalks. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit approx. 189 seniors or persons with disabilities of whom 100% are considered low to moderate income. |
| | Location Description | Florence, Arizona |
| | Planned Activities | Construction |

| 8 | Project Name | Maricopa ADA compliant infrastructure |
|---|---|--|
| | Target Area | Census Tract 17.07 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$130,000 |
| | Description | Per 24CFR570.201c The proposed project will include the design, engineering, and installation of an ADA compliant multiuse path, crosswalk, and curbing. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | 2022 |
| | Estimate the number and type of families that will benefit from the proposed activities | The project will benefit 76 persons of whom 100% are low to moderate income. |
| | Location Description | Heritage District in Maricopa, Arizona |
| | Planned Activities | Design, engineering, and construction |
| 9 | Project Name | Administration of HOME program |
| | Target Area | |
| | Goals Supported | |
| | Needs Addressed | |
| | Funding | HOME: \$62,000 |
| | Description | Per 24CRF92.207(a)(1), the county will fund program administrative costs for the project management of the owner occupied housing rehabilitation program. ELIGIBLE ACTIVITY: Program Administration Costs |
| | Target Date | |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |

| | Planned Activities | Administrative position to manage the HOME program 1 FTE |
|----|---|--|
| 10 | Project Name | Owner occupied housing rehabilitation |
| | Target Area | Countywide |
| | Goals Supported | Increase Affordable Quality Housing |
| | Needs Addressed | Affordable Housing |
| | Funding | \$465,974 |
| | Description | Per 24CRF92.205(a)(1), the county will rehabilitate owner occupied single family homes for low and moderate-income households. National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLDS - Rehabilitation, Code Enforcement |
| | Target Date | 2025 |
| | Estimate the number and type of families that will benefit from the proposed activities | 4 units, 100% LMI |
| | Location Description | Countywide |
| | Planned Activities | Construction |
| 11 | Project Name | Affordable Housing Development |
| | Target Area | Countywide |
| | Goals Supported | Increase Affordable Quality Housing |
| | Needs Addressed | Affordable Housing |
| | Funding | \$93,172 |
| | Description | Per 24CRF92.206, the county will work with a Community Housing Development Organization to build affordable housing unit(s). National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLDS – Housing Development |
| | Target Date | 2025 |
| | Estimate the number and type of families that will benefit from the proposed activities | 1 unit, 100% LMI |

| | Location Description | |
|----|---|---|
| | Planned Activities | Construction |
| 12 | Project Name | Colonial del Sol sewerline installation |
| | Target Area | Census Tract 13.01 |
| | Goals Supported | Improve Public Facilities/Develop Infrastructure |
| | Needs Addressed | Non-Housing Community Development |
| | Funding | CDBG: \$2,000,000 |
| | Description | Per 24CFR570.201c |
| | | Project will design and engineer sewer line installation within the Colonial del Sol neighborhood where failing septic systems exist. The earliest septic systems for Colonia Del Sol were approved in 1950 by Arizona Department of Environmental Quality (ADEQ). The park is individually owned and currently, on septic systems, many of which are shared by up to four (4) separate parcels. |
| | | National CDBG Objectives: BENEFIT TO LMI PERSONS/HOUSEHOLD Public Facilities and Improvements; Private/Public Owned Utilities |
| | Target Date | This project is a back-up project approved by the Board of Supervisors in the event, a previously mentioned project is unable to be completed. |
| | Estimate the number and type of families that will benefit from the proposed activities | 2,055 persons of whom 86% are LMI |
| | Location Description | Colonial del Sol neighborhood |
| | Planned Activities | Construction |

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Pinal County is the third largest county within Arizona with a population over 462,789 (US Census Bureau Population Estimates July, 1, 2019). The County is over 5,386 square miles which includes eleven local governments and four Indian Communities. Pinal County's CDBG program covers the unincorporated portions of the county which make up approx. 70% of the total square miles. There are four participating communities within the County Entitlement Program. These communities include Eloy, Florence, Maricopa, and Mammoth. Each participating community will complete a project.

The county's projects, focused on the unincorporated areas, will expend the funds in several "communities" selected by the Board of Supervisors. The areas are considered census designated places by the US Census Bureau.

The HOME projects do not use geography as the basis for targeting funds. It is intended resources will be utilized throughout the county's jurisdiction to benefit low and moderate income households and people.

The following is a breakdown of the areas to receive funding:

Hopi Hills: 38% of the residents are low and moderate income. Due to the size of the area, this data is dated and a special income survey is being completed. If this survey is unsuccessful a backup project has been identified in the Colonial del Sol neighborhood. 48% of the residents within Hopi Hills are Hispanic, 14% are over the age of 65, and 36% are under the age of 18 demonstrating a high number of families within the area.

Dudleyville: 17% of the residents are low and moderate income. Due to the size of the area, this data is dated and a special income survey is being completed. If this survey is unsuccessful a backup project has been identified in the Colonial del Sol neighborhood. 42% of the residents within Dudleyville are Hispanic, 31% are over the age of 65, and 27% are under the age of 18. These numbers indicate an aging population. With the age and geographic characteristics of the community, this may indicate a high number of families and/or multigenerational families.

San Manuel: 52% of the residents are low and moderate income and 62% are of Hispanic heritage. 22% are under the age of 18 and 23% are over the age of 65.

Mammoth: 69% of the residents of this community are low and moderate income. 66% are Hispanic, 17% under the age of 18, and 20% over the age of 65. This project will benefit the entire community.

Eloy: 69% of the residents of this community are low and moderate income. 57% are Hispanic, 12% are under the age of 18, and 26% are over 65. The project will benefit the entire community, however the project involves ADA compliance thus addressing a targeted population.

Florence: The project is an ADA compliance project and will benefit a targeted population of residents including seniors and persons with disabilities. 39% of the residents within the census tract are Hispanic, 21% are under the age of 18, and 15% over the age of 65.

Maricopa: The project is an ADA compliance project and will benefit a targeted population of residents including seniors and persons with disabilities within a neighborhood proven to be 100% low and moderate income by survey. 27% of the residents within the Heritage District are Hispanic, 32% are under the age of 18, and 6% over the age of 65.

All housing projects will be income based and provide benefit only to low and moderate income households.

| Target Area | Percentage of Funds |
|------------------------|---------------------|
| Census Tract 16 | 35% |
| Census Tract 22 | 4% |
| Census Tract 7 | 9% |
| Census Tract 24 and 22 | 5% |
| Census Tract 19 and 20 | 5% |
| Census Tract 9 | 5% |
| Census Tract 17 | 5% |
| County-wide | 32% |
| Census Tract 13 | Back up project |

Geographic Distribution

Table 4 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

When Pinal County became an entitlement community, invitations were extended to local jurisdictions to join the effort. The Pinal County Board of Supervisors held numerous meetings to discuss how those communities might receive funds. Although a calculation was originally created based upon housing conditions and low income population figures, the communities ultimately requested an equal distribution of funding based upon their proportionate share contributed to the total Pinal County

Annual Action Plan 2020 allocation as determined by HUD. This communities identified their projects under the citizen participation process and their local governing boards made final decision. These projects were to have meet the CDBG program requirements and provide benefit to low and moderate income persons.

Pinal County identified projects based upon current needs relating to health and safety, a suitable living environment and projects that provided benefit to low and moderate income persons. These projects are scattered across the county.

Discussion

The county will disburse 32% of the funding to housing related projects located throughout the county and 35% to a neighborhood located in unincorporated Pinal County to address life and safety needs. The balance of the funding will be scattered throughout the county and provide a suitable living environment.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

As indicated in the housing needs assessment, the most common housing problems experienced by households in Pinal County are (in descending order) housing cost burden greater than 30% of income; housing cost burden greater than 50% of income; households that are overcrowded, as well as of substandard housing units (either lacking complete plumbing or kitchen facilities.) Of those households in Pinal County earning 100% of the HUD Area Median Family Income (HAMFI) or less, approximately 51.1% have one of the four common housing problems.

In addition, the needs assessment has also identified the need for more affordable rental housing options due to families in households experiencing cost burdens.

To address these problems, the county will offer rehabilitation assistance to low- and moderate-income families so that they may remain in their affordable and safe homes.

Pinal County will also work with a Community Housing Development Organization to build affordable housing for low and moderate income households or provide other means of access to affordable housing.

| One Year Goals for the Number of Households to be Supported | | |
|---|---|--|
| Special-Needs | 4 | |
| Total | 4 | |

Table 5 - One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through |
|---|
| Rental Assistance |
| The Production of New Units |
| Rehab of Existing Units = 4 |
| Acquisition of Existing Units |
| Total = 4 |

Table 6 - One Year Goals for Affordable Housing by Support Type

Discussion

Low-income families, particularly people with disabilities or elderly citizens, live in substandard housing conditions. Blight is a significant issue throughout the county; of 1,200 cases that went to county

hearings for code violations, approximately 200 were those of elderly people who cannot afford to fix their homes. The county's rehabilitation program will offer support to citizens.

The FY2020 is the first year of HOME funds for Pinal County. Under the requirements of the program, 15% of the funding will go to working with a Community Housing Development Organization. Pinal County will develop an request for proposals to determine a viable project to be completed within the required timeframe of the HOME program. This project could be housing development and/or rea rental program.

AP-60 Public Housing – 91.220(h)

Introduction

The county currently has 169 units of public housing and 1,659 units of affordable housing.

Actions planned during the next year to address the needs to public housing

In the next year, the county will sell a 30-unit public housing property and leverage the proceeds as matching funds to raise private, state, or other funds for more public housing stock.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Today, the county offers the Resident Opportunity and Self-Sufficiency Program (ROSS), which is a voluntary program that connects public housing residents with community services and resources to empower and promote self-sufficiency through education, job training, counseling, budgeting finances, and legal issues.

In addition, the county offers the Family Self-Sufficiency program, which is voluntary program that provides participants in the Housing Choice Voucher Program the opportunity to achieve economic independence over a five-year period. This is achieved through the close assistance of a program coordinator who supports, monitors, and links the participant to public and private resources in the community.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

The county will work to utilize funds from the sale of a 30-unit property to develop more public housing in communities that offer citizens more amenities and supports. The county will continue to leverage its ROSS and Family Self-Sufficiency programs to equip residents with the skills and information they need to achieve economic independence and self-sufficiency.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The proposed CDBG and HOME projects will not directly affect person experiencing homelessness. The Pinal County Coalition to End Homelessness, under the umbrella of the State of Arizona Balance of State Continuum of Care, and in collaboration with various county partners and non-profits are working to address homelessness in Pinal County. Their current strategic goals include:

- 1. Facilitate monthly coalition meetings to engage stakeholders in activities to end homelessness.
- 2. Operate a coordinated entry system which uses a priority list for housing persons experiencing homelessness.
- 3. Operate a case conferencing committee who reviews and discusses the by name list monthly.
- 4. Conduct planning activities under the state continuum of care program and provides members of the local coalition to attend and serve of statewide committees.
- 5. Conduct the annual point in time count.
- 6. Identify service gaps and how to address them through research, and an analysis of services within Pinal County.
- 7. Prepare and submit applications to the state of Arizona for rapid re-housing and continuum of care planning funds.
- 8. Encourage local level coalitions while fostering programs and services for persons who are experiencing homelessness.

As part of its Strategic Planning process, the county will look to experts and best practices throughout the nation to make use of limited resources. For example, the county will review the United States Interagency Council on Homelessness (USICH) <u>FY2018-2022 Home, Together Strategic Plan</u> to Prevent and End Homelessness and the agency's 100+ toolkits and resources for preventing, reducing, and ending homelessness, as well as strengthening support services for homeless individuals and families.

One best practice involves creating networks of care among providers. The county will expand and strengthen its partnerships among the various agencies supporting homeless people. Collective impacts would be stronger than any one organization's impact in helping homeless people to regain stable living conditions.

Pinal County will also learn from the successful collaborations undertaken in both Apache Junction and Casa Grande, which has developed Homeless Coalitions; Strategic Plans to support homeless people and those at risk of homelessness; a rotating community of churches providing bedding, meals, showers, and other supports to homeless people; and Community Resource Centers.

Pinal County is working with the Balance of State's Continuum of Care on Homelessness (CoC) to develop a countywide strategic plan to address the needs of homeless individuals and families. The plan will establish subcommittees to focus on the various goals and strategies to support homeless people. Casa Grande and Apache Junction have also received state funding to develop their

municipalities' strategic plans.

Among the goals of the countywide strategic plan will be preventing homelessness; providing more effective outreach to homeless persons; addressing individuals' and families' emergency and transitional housing needs; rapidly re-housing homeless people in order to reduce their time without permanent shelter; and helping connect homeless people or those at risk of homelessness with services and support.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The county will utilize the resources of the Casa Grande and Apache Junction Resource Centers to provide outreach and connect people to services and government benefits to which they are entitled.

As part of its countywide Strategic Plan, the county will also work with other agencies to strengthen the use of a standardized intake form for the assessment of and referral of homeless and at risk of homeless people. For example, the state's three Continua of Care utilize the VI-SPDAT (Vulnerability Index - Service Prioritization Decision Assistance Tool), a survey administered both to individuals and families to determine risk and prioritization when providing assistance to homeless and at-risk of homelessness persons. The tool will help to coordinate services and will be designed to keep clients from "falling through the cracks" as they seek services and support. Developing additional coordination, MOUs, and referrals among providers will assist homeless people in finding needed supports.

Addressing the emergency shelter and transitional housing needs of homeless persons

The county has limited shelter capacity for homeless people who are victims of domestic abuse or veterans, but no general emergency shelter exists. Community Action Human Resources Agency (CAHRA) provides various housing assistance and the Pinal County Housing Authority provides rental assistance through the recent CDBG_CV funding allocation.

As part of its strategic plan, the county will explore the most effective models for emergency, transitional, and permanent housing. The Balance of State's Continuum of Care official suggested that, if the county considers building shelters, best practices indicate smaller shelters of 25-50 people are most effective. The County will also seek additional resources for housing, homeless services, and long term services to reduce the homeless population and increase chances for sustained independence.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to

permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In addition to offering a preference point for homeless public housing applicants, the County's Housing Department is applying for the Veteran Affairs Supportive Housing (VASH) funding for homeless veterans. The county is also restarting a pilot VASH program in Pinal with four VASH cash vouchers from Tucson. There are currently seven qualified veterans on the waitlist for this funding; in year one, at least four will get vouchers once the MOU with Tucson is finalized.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

As part of its Strategic Plan for Homelessness, the county will seek to streamline processes for health organizations assisting homeless clients to a coordinated entry point into the system of housing and other supports for homeless people. Further, the plan will consider strengthening engagement with homeless individuals and families through community-based services that enable clients to return to their former support networks. As part of that plan, the county and its agency partners will fortify use of the VI-SPDAT (Vulnerability Index - Service Prioritization Decision Assistance Tool through additional coordination, MOUs, and referrals among providers will assist homeless people in finding needed supports.

Challenges also exist for previously-incarcerated people leaving institutions. Pinal is home to approximately 40% of all inmates in the state. While in jail, inmates with sentences over two years are eligible for GED classes and workforce training, while inmates with lower sentences are not. With so much construction and economic development occurring within its borders, the county will consider opportunities for providing inmates with training and skills to enter the workforce.

Discussion

The county has limited housing support and services available for homeless people and families. The county has the opportunity, through its Strategic Planning process, to identify best practices for providing housing and other services that can return people to their communities of support.

The county's Housing and Workforce Development Department is a member of several coalitions that work together to improve the lives of homeless and low- to moderate-income people in the

community. Through these partnerships and networks, the county can help multiply the benefits individual agencies can offer.

The county has supported coalitions in Apache Junction and Casa Grande in their collaborative efforts to support homeless citizens, including the establishment of resource centers in both communities. With so many excellent models and resources available, the county does not have to "reinvent the wheel" but can adapt practices to the unique needs of the county.

CDBG and HOME funding will be looked at for future housing related projects one a strategic plan has been finalized.

AP-75 Barriers to affordable housing - 91.220(j)

Introduction:

County residents generally lack a good understanding of Fair Housing Choice laws and where to report cases of housing discrimination. In their community surveys, 78% respondents were not aware of real estate practices that limit Fair Housing Choice (such as steering people to particular neighborhoods or claiming no housing is available) with another 11% stating they aren't sure. Over 35% did not know or were unsure of whether they knew Fair Housing Laws, and 73% reported they didn't know or were unsure of where to report housing discrimination within the county. Forty two percent of agencies surveyed stated that their clients were not aware of Fair Housing Laws. Twenty five percent of agencies did not know or were neutral about whether they knew where to refer clients for Fair Housing discrimination reporting.

Transportation is an issue for families, particularly in rural areas. Among the 330 citizens surveyed, 52 (16.8%) disagreed or strongly disagreed with the statement that "I have sufficient transportation available to get to work, appointments, etc." Eighty three percent of agencies surveyed disagreed or strongly disagreed with this statement in regards to their clients.

A lack of affordable housing throughout the county has a greater impact on classes protected by the fair housing act. For example, one official stated that there aren't a lot of handicapped accessible apartments. Fifty eight percent of agencies surveyed stated that the high cost of housing would likely cause their clients to the leave the county in the next five years.

County officials and community residents report some incidences of NIMBY-ism, in several instances citizens have spoken against multi-family housing within areas of single-family housing as part of the development/building process.

Because Arizona counties are considered political and legal subdivisions of the state, Pinal County can only do what the state allows. Some laws make it challenging to make affordable housing a good value proposition for developers. For example, state law does not allow for tax rebates; that is, property tax classifications for affordable housing are not allowed and are not a factor in land valuation or assessment to dictate property value. AZ Rev Stat § 9-499.10 (2014) allows for Infill Incentive Districts in which a city or town may designate an area as distressed based on vacant or dilapidated buildings or parcels, a loss of population, high crime levels, etc. to develop and revitalize the area. In doing so, the district can expedite the zoning and development process, waive fees, and lower construction standards. State law does allow for increased density zoning. One official suggested that there is opportunity to provide for increased density on a project in return for a certain percentage of affordable housing.

Some impact fees may limit people's ability to make improvements to their properties. For example, people might be able to afford a cheap piece of and, but they can't afford the thousands of dollars to

pay toward road fees, general use, residential use fees in order to install a manufactured home there.

State laws allow landlords to evict people for nonpayment of rent within five days (vs. 30 days for most other states.) Additionally, tenants cannot withhold rent for a landlord's refusal/procrastination in making necessary repairs, leaving tenants with few rights.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The county will explore incentives such as Infill Incentive Districts, density zoning, and other zoning policies to make the building of affordable housing more attractive to developers, who are currently focused on the single family home market.

The county will continue to work with the Southwest Fair Housing Council, the Arizona Attorney General's Office, and the Arizona Department of Housing to provide education and training to residents so that they may learn about the benefits of affordable housing, diverse neighborhoods, and the county's fair housing obligations, and monitor current events throughout the county and proactively respond to situations which may impact members of the protected classes. In particular, the county will focus on helping people in the protected classes to understand the mortgage lending process and their Fair Housing Rights. The county will also promote the socialserve.com website which lists affordable housing developments by municipality.

The county will also ensure that its sub-recipients are trained in effective fair housing referral procedures and encouraged to report any concerns of its clients.

In the more rural, eastern side of the county, and in Casa Grande and Apache Junction, elderly citizens and citizens with disabilities who have lived in their homes for many years find it difficult to keep up with the costs and logistics of home upkeep and repairs. As a result, the county is considering further support of home repairs/renovations so that people may remain in their homes.

Depending on the resolution of the court case against the county voters' transportation tax, the county will seek additional funding for expanded transit service throughout the county, or at least more stops within the existing higher-density bus corridors. Municipalities may help fund additional service if their communities participate in the service.

Discussion:

The county is committed to removing barriers affecting Fair Housing Choice. As in many communities, factors creating barriers are complex and intertwined. Educating people in the protected classes about their rights, as well as educating the broader community about the benefits of Fair Housing Choice, are a

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key strategy for improving access to affordable housing.

Within the restrictions of state law, the county will also seek creative ways to incentivize developers to consider developing affordable housing. For example, considering Infill Incentive Districts, increased density in exchange for affordable housing units, and other zoning policies would make the building of affordable housing more attractive.

Another way to maintain the supply of affordable housing is to help struggling families to stay in homes that need critical repairs. Providing families with assistance in remaining in their homes through repairs or renovations is also critical to their ability to remain independent in an affordable home.

The county is often referred to as a "drive-til-you qualify" housing market. People drive farther away from Phoenix (or other central business districts) in order to find housing they can afford. With that distance comes fewer amenities, and for those without reliable transportation, little access to employment, schools, medical facilities, or shopping exists.

After a voter-approved tax to fund a regional transportation agency and a regional transportation plan was tied up in court, the county is waiting to learn the result of that case. Depending on the outcome, the county may again seek funding to develop a regional approach to transportation, partnering with agencies in Maricopa County, for example.

AP-85 Other Actions – 91.220(k)

Introduction:

Pinal County will continue to engage in various activities during the 2020 Program year to address housing, homelessness, and non-housing community development needs in order to further its goals. Future program years will result in a greater use of funding towards affordable housing projects.

Pinal County's previously completed Housing Assessment provided for goals to address affordable housing. These goals and objectives remain consistent and include:

- 1. GOAL: Increase capacity for and coordination of affordable housing programs and projects.
 - a. Evaluate and establish processes.
 - b. Create formal and informal organizational structures to support housing policies and activities.
 - c. Develop education materials and outreach activities to support housing policies and action.
 - d. Support processes, organizational structure and education efforts through continued evaluation of housing conditions.
- 2. GOAL: Increase the availability of and access to a variety of funding resources.
 - a. Increase the amount of non-local funding sources invested in housing.
 - b. Reduce reliance on non-local funding sources by establishing local funding sources and mechanisms.
- 3. GOAL: Increase the availability and dedication of land for future affordable housing production.
 - a. Acquire and contribute land as a mechanism to ensure housing availability and affordability.
 - b. Expand the potential for privately-owned parcels to contribute to housing availability and affordability.
- 4. GOAL: Incorporate affordable housing and housing affordability into planning and zoning processes and decisions.
 - a. Establish processes to promote housing quality, variety, and affordability.
 - b. Continually examine housing affordability through assessment of policies and standards.
 - c. Incorporate policies and mechanisms that promote housing availability and affordability into local/county codes, standards, and related requirements.
 - d. Expand the potential for additional housing availability and affordability through cooperation and expedition.
 - e. Provide for a variety of uses that promote housing availability and affordability through zoning.
 - f. Identify incentives to encourage housing availability and affordability.
 - g. Encourage affordable housing development.
- 5. GOAL: Encourage private investment in affordable housing.
 - a. Encourage partnerships that will lead to additional affordable housing development and investment.
 - b. Create incentives for private-sector investment in affordable housing.
 - c. Provide opportunities for private-sector investment and development.
- 6. GOAL: Develop and deliver community-based programs.
 - a. Create administrative structures that support and encourage housing variety, quality,

and affordability.

- b. Develop and implement programs to serve households in need of quality affordable housing.
- c. Support and sponsor activities that expand household capacity to become self-sufficient.

Appropriate reference to annual revisions made in the PHA plan by the housing authority

The Pinal County Public Housing Authority (PHA) revises the PHA plans annually and all revisions made to the PHA plan by the housing authority align with HUD regulations and requirements and are available for public review on the housing website and at the main office.

Actions planned to address obstacles to meeting underserved needs

The county faces challenges to meeting underserved needs from a funding perspective, particularly in the area of affordable housing units targeted to low- and moderate-income people. Within the limitations of state law, the county will explore potential incentives for developers to create affordable housing in a very robust single family home housing market.

The county also recognizes a lack of coordination of services in the community. The county has many providers of social services, but consumers lack sufficient knowledge of them. Further, agencies aren't aware of other providers and subsequently may not know where to refer clients, leading to frustration on the part of people seeking services. The county will continue to work through its existing networks and relationships to better coordinate the provision of services for low- and moderate-income people.

The county works with its partner agencies to provide services to individuals and families that promote more stable homes and community environments, including food, public safety, and transportation services. For example, the county provides support from general funds for nonprofit organizations serving seniors, veterans, and those needing food assistance.

Actions planned to foster and maintain affordable housing

In such a strong market for single family homes, the county will explore incentivizing developers to set aside a certain percentage of developed units for low-income households; "stacking" LIHTC credits; or utilizing Infill Incentive Districts. Additionally, the county will fund efforts to rehabilitate homes to assist low-income people, elderly people, and people with disabilities to remain in their homes.

Pinal County will continue to look for additional options for leveraging other financial resources for programs and services to address the needs of the underserved. Seek alternative funding sources and partnerships for rehabilitation and new development to expand multi-family rental development projects. Network with Code Enforcement to identify housing that pose health and safety concerns. The county will continue to invest in improvement and rehabilitation of older housing stock of owner occupied units. Pinal County will seek to remove barriers to affordable housing by preserving the

Annual Action Plan 2020 existing affordable housing stock through capital improvement projects. Encourage affordable housing projects, e.g. tiny home project, Habitat for Humanity.

Actions planned to reduce lead-based paint hazards

Pinal County will Evaluate and reduce lead-based paint hazards. All public housing participants are provided with in-depth information on lead based paint hazards. Each housing unit has been inspected for lead based paint and has been cleared. In the event that lead-based paint is identified it will be properly abated.

The county offers an owner-occupied home rehabilitation program that includes the opportunity to remove LBP hazards. A forgivable, non-interest bearing loan (Deferred Payment Loan {DPL}) is issued to the qualified low- or moderate-income homeowner. The loan is secured by a lien and promissory note that will be forgiven at a rate of 10% per year for a period of between ten and 15 years as long as the dwelling is occupied by the owner. Currently, the program has a waiting list of 2-5 years and is subject to continued funding through the county. The county also provides information to all residents through an EPA brochure about LBP available on their website.

To further educate residents about the hazards of lead-based paint, the county will develop and run periodic public service announcements to make households with young children aware of the health risks. Additionally, the county will ensure that households receiving housing rehabilitation assistance are provided brochures on the hazards of lead-based paint.

Actions planned to reduce the number of poverty-level families

In order to reduce the number of residents who are living below the poverty line and aid in connecting citizens to economic opportunities, Pinal County will leverage resources in order to increase affordable housing options; expand employment opportunities through workforce training; and improve access to certain services through better coordination of services and partnerships. With many new jobs coming to the county, a strong opportunity exists to provide citizens with opportunities for economic empowerment.

Pinal County will continue with efforts in conjunction with the Continuum of Care to reduce the number of families in poverty with through referrals or the development of services to provide families with job training, education, life skills, counseling services, and other needed services. Encourage Section 8 and public housing program participants to enroll in self-sufficiency programs offered through the housing department.

Actions planned to develop institutional structure

Pinal County has a wide range of service providers that include homeless prevention services, street outreach, emergency shelters, transitional housing, and mental health services. These services and programs are provided by nonprofit organizations and the Continuum of Care member agencies. Pinal

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County will identify opportunities to crate partnerships with private and public entities for project development and funding.

The county recognizes that collective impacts would be stronger than any one organization's impact in helping low- and moderate-income people to regain and maintain stable living conditions. Coordinating the delivery of services to citizens is a first step in strengthening the reach and effectiveness of various social service supports.

Pinal County is well equipped to coordinate and implement activities among public, private, and nonprofit agencies. The county will continue to build on its existing network of partnerships, develop new partnerships, strengthen existing partnerships, and streamline processes in order to maximize the effectiveness of limited resources.

Actions planned to enhance coordination between public and private housing and social service agencies

Pinal County will continue to coordinate planning activities with service agencies and private housing providers. The county will also participate in coalitions and study groups.

Pinal County's Housing and Workforce Development Department participates in various workgroups that address different needs, including the Balance of State CoC, the Casa Grande Mayor's Task Force on Homelessness, and the Pinal County CARE Network. The county will address the goals to provide human services by providing funding through a Request for Proposal process to eligible agencies to improve the access of supportive services.

Discussion:

The county will pursue numerous actions to strengthen and build on the existing network of provider services throughout Pinal County to provide citizens with safe, affordable housing; needed social services; and economic empowerment opportunities.

The Pinal County Housing Authority will maintain the current housing stock through routine maintenance, capital improvement projects to improve curb appeal, provide energy conservation, and modernization projects; Encourage resident enrollment in the Resident Opportunity Self-Sufficiency program; and Encourage resident participation in a resident advisory board.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| 1. The total amount of program income that will have been received before the start of the next | |
|---|---|
| program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to | |
| address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not | |
| been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 0 |
| | |
| | |

Other CDBG Requirements

| 1. The amount of urgent need activities | 0 |
|--|---------|
| 2. The estimated percentage of CDBG funds that will be used for activities that | |
| benefit persons of low and moderate income. Overall Benefit - A consecutive | |
| period of one, two or three years may be used to determine that a minimum | |
| overall benefit of 70% of CDBG funds is used to benefit persons of low and | |
| moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |
| | |