



**Proposition 202 Tribal Gaming
Application Sponsorship/Support Form
Requesting Pinal County serve as the Fiscal Agent/Pass Through Entity**

Name of the Tribal Community: Gila River Indian Community

Due date of the application to the Tribal community: 3/31/2025

The following information will be used by Pinal County to 1) send the resolution and grant documents for the applicant to submit to the Tribal community, 2) send the funds, if awarded.

Name of the Non-profit: Sun Life Family Health Center

Contact person/title: Danielle Webster, Grants Manager

Email address: danielle.webster@slfhc.org

Address: P.O. Box 10097, Casa Grande, AZ 85130

Project name: X-Ray Machine for Sun Life's New Healthcare Center

Amount being requested: \$128,000

Project summary: Purchase of new x-ray machine for Sun Life's new Casa Grande healthcare campus (opening May 2026)

Beneficiaries: Pinal County patients receiving primary care services at Sun Life

Supervisor District: 3

The undersigns hereby certifies they have read and comply with the responsibilities set forth in the PINAL COUNTY TRIBAL GAMING GRANT PROGRAM
Request for fiscal agent/pass through support documentation.

Eddie Estrada, MD, MHA, CPE, Chief Executive Officer
Director name and signature



Gila River Indian Community Grant Application Grant Cycle 2025

Cover Sheet

Click field or use up/down arrow keys to move among fields

Municipality Information	
1. Date of Application: 2/24/2025	
2. Name of City, Town or County: Pinal County	
3. Mayor (City or Town) or Board of Supervisor's Chairman (County): Stephen Q. Miller	
4. Mailing Address: P.O. Box 1348	
5. City: Florence	State: Arizona
Zip Code: 85132	
6. Acknowledgement of Submission by Authorized Municipality Representative:	
Typed Name/Title: Heather Patel, Grants Manager	
Email Address: heather.patel@pinal.gov	Signature:
Applicant Information	
7. Department/Organization Name: Sun Life Family Health Center	
8. Select Organization Type: 501c3 Non-Profit If Non-profit please attach IRS Determination Letter	
9. Application Contact Person: Danielle Webster Title: Grants Manager	
10. Phone Number: 520-640-5809	
11. Mailing Address: PO Box 10097	
12. City: Casa Grande	State: Arizona
Zip Code: 85130	
13. Email Address: danielle.webster@slfhc.org	Website Address: www.sunlifehealth.org
Project Information	
14. Project Title: X-Ray Machine for Sun Life's New Healthcare Center	
15. Purpose of Grant: Purchase of new x-ray machine to replace existing machine that needs regular, costly repairs	
16. Priority Funding Area	Healthcare
17. Annual amount requested	\$128,000
18. Number of years that funding is requested	1
19. Total amount requested (annual amount x number of years)	\$128,000
20. Has your organization received past funding from GRIC? If yes, list each year and amount	No, Sun Life has not received past funding from GRIC
21. Geographic area served	Pinal County

For Office Use Only:		
Data Entry	Receipt	Evaluation
☐ Approval – Amount/Term		☐ Denial



Gila River Indian Community Grant Application Grant Cycle 2025

Narrative

Please structure your proposal to provide the following information in the order indicated. Provide the narrative in paragraph form in the text field provided. Please be thorough but strive for brevity.

1. Briefly describe your organization's history, mission and goals.

Sun Life Health is a 501(c)3 nonprofit headquartered in Casa Grande, AZ. Founded in 1976, Sun Life started with one small office in Pinal County, staffed with one full-time and one part-time physician who provided 12,000 patient visits per year. As a Federally Qualified Health Center (FQHC) and a Joint Commission-certified Primary Care Medical Home, our mission is helping all people achieve their healthiest lives. Our vision is to be the first choice for health and wellness for all people.

Today, Sun Life's services include primary care, pediatrics, OB/GYN, mammography, family and pediatric dentistry, orthodontics, integrated behavioral health, radiology, community pharmacy, and clinical pharmacy. We are the largest provider of primary care in Pinal County, and we operate clinics in Casa Grande, Maricopa, Coolidge, Eloy, Florence, Oracle, San Manuel, and Maricopa County's Mesa and Chandler.

In our role as an FQHC, Sun Life serves any community member regardless of their insurance coverage or ability to pay. We offer a sliding fee scale so that patients with limited income are not required to pay full price for their care. In 2024, we served 49,602 patients with 159,220 visits. 74.9% of these patients were low-income, 12% had no insurance, 32.8% were enrolled in CHIP or Medicaid, and 62.3% were people of color.

Sun Life is strategic and intentional in ensuring that we provide outstanding care that meets the needs of our patient population. This is reflected in standard metrics utilized across community health centers, where Sun Life consistently ranks at or among the top five in Arizona. For example, in 2024, Sun Life received Gold Plus recognition from the American Heart Association for excellence in blood pressure control. Additionally, we earned two Community Health Quality Recognition awards: the Behavioral Health Badge and the Advancing Health Information Technology Badge. Further, we rank 1st in our FQHC network for hypertension control, 2nd for statin therapy, and in the top 3 in AZ for colorectal, cervical, and breast cancer screenings.

As one of the largest of the 28 FQHCs in Arizona, Sun Life is proud to have the 6th lowest PPS rate, which is the per-service reimbursement rate that Medicare calculates for each organization. In Arizona, PPS rates range from \$182.12 to \$836.27. Sun Life's is \$278.98. This demonstrates our commitment to providing a large volume of patients with high-quality services efficiently and cost-effectively.

Our goals for the upcoming year include:

- Continue improving all network-wide health metrics to help patients achieve positive health outcomes
- Achieve the Health Center Quality Leader Overall Bronze Badge
- Serve 50,000+ patients

Sun Life is laser-focused on the development of our Next Generation Healthcare Campus and Provider Training Center. Currently under construction, the campus will consolidate our medical services in Casa Grande and forever change the face of the city when it opens in Spring 2026.



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2. To determine eligibility for this grant please select one item in the drop-down below.

Non-Profit

If Municipal, please go to number 3 below.

If Non-Municipal or Non-profit, please describe how the services provided by your organization align with a government service of the supporting municipality. Explain how this project will support that service and describe the municipality's role in the project if applicable (beyond serving as a pass-through).

As the leader of community-based healthcare services in Pinal County, Sun Life has a long-standing relationship with the County. In our history, we have continuously collaborated to address the healthcare needs of the community. For example, Sun Life Health co-facilitates Community Health Needs Assessments (CHNAs) with Pinal County Public Health. The process is highly collaborative and consists of collecting data and public feedback from across the County. They then utilize the CHNA to develop the Pinal County Community Health Improvement Plan (PCCHIP), which Sun Life also participates in, along with several other community stakeholders. The last Community Health Needs Assessment (CHNA) was published in 2023, and Sun Life is working the Pinal County in the early planning stages for the 2026 CHNA.

The first of the three Priority Issues in the 2023 PCCHIP is "Access to Clinical Care." Our project directly addresses this issue by increasing the ease of access to clinical care by consolidating our Casa Grande primary care services into one location, and also by increasing the number of healthcare providers so that more patients can be seen. The new x-ray machine, for which Sun Life seeks GRIC's support, is an important element of clinical operations.

The second PCCHIP Priority Issue is "Behavioral Health." Sun Life offers integrated behavioral health for all patients who need mental health support related to their clinical diagnoses. Again, by consolidating our medical services into one campus, this creates greater and quicker access to integrated behavioral health specialists for our patients. Additionally, Sun Life helps Pinal County address this Priority Issue by providing referrals to patients who need licensed mental health support (since Sun Life is not a licensed mental health facility).

Our project further aligns with many of the County's programs and priorities, including Economic & Workforce Development (creating career opportunities and enriching quality of life by enhancing and expanding local resources), and Planning & Development (supporting the County's strategic efforts to design a balanced and opportunity-rich community for its residents). Sun Life's enthusiasm for supporting Pinal County's priorities is reciprocated by the County's continuous partnership and collaboration for nearly 50 years.

3. Describe the proposed project, objectives, and your plan to implement.

Sun Life respectfully requests support from the Gila River Indian Community for an exciting project that will transform how Pinal County accesses healthcare!



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SUN LIFE'S NEXT GENERATION HEALTHCARE CAMPUS AND PROVIDER TRAINING CENTER

As Sun Life has grown over the past 48 years, our footprint in Casa Grande has expanded to 4 clinics and 3 administrative sites. To create greater efficiency and improve convenience and access for our patients, we embarked on an ambitious and impactful journey to consolidate our medical services, administrative teams, and growing medical workforce training program into a new, 131,000 gross square feet, 4-story building on 10 acres on Florence Boulevard. (We will maintain one off-site clinic as our Dental Center for Excellence, just ½ mile from the new campus, and one off-site administrative office.) Construction on the new building broke ground in October 2024 and is slated for completion in April 2026.

Our integrated model of care at the new campus will offer patients complete primary care services in one location. In addition, the on-site workforce training program will provide developing medical professionals with hands-on learning opportunities in an innovative facility dedicated to whole-person health. This includes our existing Pharmacy Residency and Medical Assistant training programs, in-development Family Practice Physician Residency and OB/GYN Fellowship programs, and more to be identified. (Sun Life also facilitates a Pediatric Dentistry Residency program, which will be housed off-site at the Dental Center for Excellence.) The new campus will allow Sun Life to both increase the number of patients seen each year, and grow the healthcare workforce that is so desperately needed in Pinal County, which is deemed a Healthcare Professional Shortage Area, Medically Underserved Area, and Medically Underserved Population by the federal government.

Highlights of the Next Generation Healthcare Campus and Provider Training Center include:

- Family medicine with approx. 36 providers, plus ancillary staff and approximately 90 exam rooms
- A Women's Center with approx. 10 OB/GYN providers, plus ancillary staff and approximately 25 exam rooms
- A Center for Children with approx. 8 Pediatrics providers, plus ancillary staff and approximately 20 exam rooms
- Integrated behavioral health consisting of 3 providers, plus ancillary staff and approximately 10 exam rooms
- An imaging center with X-ray, MRI, mammography, and ultrasound
- An outpatient lab to accommodate patients from all practice areas
- A centralized retail pharmacy to provide convenient access for Sun Life patients and the public alike.
- A social determinant of health and Healthy Choices program, including nutritional classes, to provide educational services and guidance for Sun Life's patients
- A Patient Outreach program to improve the access and utilization of Sun Life, focusing on underinsured and uninsured community members
- Administrative functions including medical records, a call center, and patient care coordination
- Classrooms and training space for our medical education programs

To maximize resources, Sun Life will transfer as much medical equipment and furniture as possible from our existing clinics to the new campus. However, our existing x-ray machine, currently housed in our Casa Grande Main clinic, needs to be replaced. It breaks down frequently and requires regular, costly repairs. If the machine is transferred to the new campus (if it survives until April 2026), it will be a temporary, stop-gap measure until it can be replaced. The more cost-effective approach would be to purchase a new x-ray machine to install at the new campus, rather than paying to move the old machine. Among the many capital needs at our new campus, Sun Life respectfully requests GRIC grant funding to support this vital purchase.



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OUR REQUEST TO GRIC: FUNDING FOR AN X-RAY MACHINE FOR THE NEW CAMPUS

An x-ray machine is a vital piece of equipment in a primary care practice, and especially one that focuses on underserved patients in a community without a variety of accessible healthcare options. By providing on-site x-rays, we enhance the quality and efficiency of care, as well as the convenience for patients.

An x-ray machine in family medicine significantly improves patient outcomes by enabling timely identification of injuries, pneumonia, arthritis, intestinal blockages, and other conditions that require medical attention. For pediatric patients, quick access to x-ray imaging is crucial for diagnosing injuries, respiratory infections, foreign objects that have been swallowed, and congenital abnormalities, among other conditions. In OB/GYN care, an x-ray machine can aid in identifying complications such as fetal positioning issues or fertility issues like uterine or fallopian tube blockages. In all scenarios, on-site x-ray imaging expedites our providers' ability to diagnose patients and begin treatment. Importantly, the availability of x-rays at Sun Life often prevents patients from unnecessary and expensive visits to the emergency room—something that community members in underserved areas across the country often choose when they feel there are no other options.

Funding from the Gila River Indian Community will help ensure that this critical resource remains available for Sun Life patients from Casa Grande and across Pinal County.

RECOGNIZING THE GILA RIVER INDIAN COMMUNITY'S SUPPORT

An important element of our project is recognizing the tremendous supporters from across the community who make this milestone in Pinal County history possible. These invaluable stakeholders (among whom we hope to count the Gila River Indian Community) will help Sun Life permanently change the face of healthcare in Casa Grande—as well as the city's skyline!

Sun Life will recognize a generous grant from GRIC within the new campus with signage outside of the x-ray room, located in the imaging and lab wing on the building's 1st floor. We would love to partner with GRIC to determine how you would like to be recognized (e.g., with the Community's seal, name, and/or language such as "Generously donated by..."). In addition, we are exploring options for recognizing all donors in a central location, such as a donor wall in the main lobby. We will be thrilled to recognize GRIC's generosity and support for the health and well-being of Pinal County residents there also!

4. Describe how the proposed project satisfies one or more of the priority funding areas identified by the Gila River Indian Community.

Sun Life's new campus, and the x-ray machine for which we seek support, align directly with the Gila River Indian Community's Healthcare funding priority area. The multiple practice areas (family medicine, pediatrics, OB/GYN, pharmacy, etc.) that will be housed under one roof all promote community member's health and aim to prevent disease through early detection and helping patients adopt healthy lifestyles. Through direct patient care, health education, social services referrals to address social determinants of health, integrated behavioral health, medically assisted treatment for substance use disorder, and more, we aim to improve the overall health of our patients and the community as a whole. The x-ray machine is a vital and necessary piece of operations at the new campus, supporting each practice area directly. Further, the x-ray machine removes significant barriers to care (transportation, cost, and



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time) by eliminating the need for patients to travel to another provider for their scans, and then return to Sun Life for another appointment to determine treatment plans. A one-stop solution, particularly for patients who are most underserved and vulnerable, increases access to care and paves the way for better health outcomes.

5. Identify the needs/problems to be addressed, the target population and number of people to be served by the project.

Access to quality healthcare is vital for the well-being of all communities. In areas with barriers to care, such as a shortage of healthcare providers, inadequate public transportation, high levels of poverty, and populations who have been historically underserved or disconnected from adequate care, organizations like Sun Life play a critical role. We not only serve any patient regardless of their ability to pay, but we actively conduct outreach to connect with underserved populations, provide healthcare education for widespread issues like diabetes and hypertension, and connect our patients to social services within the community to address their social determinants of health (such as nutrition, employment, housing, early childhood development, and more). Sun Life is at the center of health and well-being for the communities that we serve.

Last year, many of Sun Life's 49,602 patients came from a variety of underserved backgrounds:

- 12% uninsured, 32.8% on Medicaid/AHCCCS/CHIP, and 23.4% on Medicare
- 43.1% below the Federal Poverty Level (\$31,200/yr for a family of 4) and another 31.8% between 100%-200% of Federal Poverty Level (\$62,400/yr for a family of 4). For comparison, according to the MIT Living Wage Calculator, a family of 4 in Pinal County needs \$92,581/yr for a living wage.
- 62.3% racial/ethnic minorities, with 48.8% of Hispanic or Latino/a origin
- 12% are best served in a language other than English
- 24.6% were age 60+

Common diagnoses included:

- 62.5% overweight or obese
- 25.5% hypertension
- 14.2% diabetes
- 4.8% heart disease

Of course, as a primary care provider, we also see healthy patients for their annual exams, pregnant women, youth for sports physicals, and more, in an effort to prevent health complications and diagnose oncoming issues as early as possible.

We expect the patient population in our new, consolidated campus to look similar to the past year's (which is consistent with our historic patient population). By increasing convenience and employing more providers in the larger facility, we hope to grow our patient population and increase retention, resulting in 55,000 patients served in the first year.

Last year, Sun Life provided 7591 x-rays to 6,080 patients at our Casa Grande Main clinic, or approximately 29 x-rays per day. Though the capacity for x-rays is limited with one machine, the increased overall patient population will create greater demand for x-rays. We are confident that the new x-ray machine will deliver 8,000 x-rays in the first year.



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The new x-ray machine will enable Sun Life to continue to reduce patient burden, lower healthcare costs for low-income community members, and streamline on-site care coordination, allowing for more efficient treatment plans without unnecessary referrals and delays. We hope GRIC will invest in Pinal County's health and overall well-being by supporting this critical piece of Sun Life's new campus.

6. Define the project as a new or continuing program. Has GRIC previously funded this project?

Sun Life's Next Generation Healthcare Campus and Provider Training Center is a continuing project. Initial funding was secured in November 2022, and the site groundbreaking was in October 2024. GRIC has not previously funded the project.

7. Provide a brief timeline including start and finish dates. Indicate if the timeline is flexible.

The construction of Sun Life's new campus is already underway, with the groundbreaking in October 2024. The building is scheduled to be completed in April 2026, and open for business in May 2026. If generously awarded a GRIC grant, we anticipate the funding will be received from Pinal County in late 2025 or early 2026, and we will initiate the x-ray machine purchase immediately upon receipt of funds. The machine will be installed in the new building March or April 2026, and will be ready for use when the new facility opens in May 2026. Sun Life will ensure that GRIC signage on the x-ray room is in place for the building's opening. We are exploring additional recognition, such as a donor wall in the lobby, with the timing to be determined.

8. Identify other organizations, partners or funders participating in the project and their roles.

Of course, Sun Life is partnering with our general contractor/builder, architect, and multiple other construction partners as the facility is built. Pinal County, as detailed above, has been a key supporter and partner throughout the process. Additional partners include those related to project funding: US Senator Mark Kelly's office who sponsored our request for Congressionally-Directed Spending to kick off the project (the awarded grant represents approx. 10% of project costs and is managed through the US Department of Health and Human Services' Health Resources and Services Administration); and the US Department of Agriculture who guaranteed a loan for approx. 85% of the project costs. We are seeking additional community sponsorships and grants to support with the remaining approx. 5% of project costs to outfit and equip the new campus.

9. Would you be able to implement the proposed plan if your organization received partial funding for this project?

Yes, if GRIC partially funds the project, Sun Life will identify additional funding to ensure we are able to purchase the X-ray machine, which is necessary for a fully functional campus. While we hope GRIC is interested in supporting the full request and receiving name recognition for the x-ray room, we are grateful for any contribution toward the project.



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10. Describe your plan for project financial sustainability beyond the grant period. If this is a program/project previously funded by the Gila River Indian Community, describe efforts made towards the previously described sustainability plan.

Sun Life's business model is largely self-sustaining, with fees for service (from private insurance, Medicaid/Medicare and CHIP) generating a large percentage of our operating revenue each year. Sun Life will also utilize this revenue to slowly pay off the loan for the new campus. Large, capital purchases such as the x-ray machine, are uncommon, but nonetheless create a burden on our limited nonprofit resources. Support from the community is greatly appreciated to ensure we can maintain a high standard of care and accessibility for our patients.

Fortunately, after the capital purchase, ongoing costs for the x-ray machine are for maintenance and staff, which are included in our annual budgeting process and will be covered by insurance revenue.

The Gila River Indian Community Tribal Council and Office of Special Funding are likely aware of the changes (and potential forthcoming changes) at the federal level with regard to Medicaid and other federal funding. Sun Life may be impacted by a change in federal Community Health Center grants, as well as changes to Medicaid, which covers a considerable portion of our patients. It is difficult to predict the specific impact to our revenue without clear communication about what changes are to come. Our Board of Directors, C-Suite, and Leadership team are proactively evaluating possible scenarios and developing plans for those scenarios. Due to the uncertainty, Sun Life is seeking to diversify our funding to include more non-federal support, which will help ensure that we maintain service levels and quality of care both in the near future and for many more decades to come.

11. Describe your plan to document progress and results.

Sun Life's Manager of Continuous Improvement is the Project Manager for our new campus. As a certified Lean Six Sigma Black Belt, he has created project plans and timelines; holds regular meetings with the general contractor, other key players/stakeholders, and relevant Sun Life staff; and documents project progress. Our Associate Director of Supply Chain will be responsible for the x-ray machine purchase, so she will document the procurement process, and work with the project manager to ensure the timeline is met.

All patient data is meticulously documented in our electronic health records system. Sun Life tracks comprehensive patient demographic, service, and health outcome information, and evaluates our results compared to both local and national benchmarks. The electronic health records data will provide patient and x-ray service information needed for GRIC reporting.

12. Indicate any application to and/or awards made by a tribe other than the Gila River Indian Community for state shared revenues for this and any other project for the past five (5) years.

In the past five years, Sun Life has submitted the following applications to tribes other than GRIC for state shared revenues funding:



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- Salt River Pima-Maricopa Indian Community, robotic pharmaceutical dispenser for our Mesa clinic, \$150,000 (Awarded August 2023)
- Tohono O’odham Nation, robotic pharmaceutical dispenser for our Eloy clinic, \$142,000 (Awarded September 2022)
- 2023: Tohono O’odham Nation, startup funding for dental and vision services in Eloy clinic, \$70,000 (Not awarded)

In addition to this request to GRIC, we plan to submit non-duplicative requests to the Salt River Pima-Maricopa Indian Community and the Tohono O’odham Nation to support specific equipment purchases at the new medical campus.



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Project Budget

Budget Period: 12/1/2025 – 11/30/2026

For each budget item listed, please provide a narrative description on the following Project Budget Detail page.

Column 1	Column 2	Column 3	Column 4	Column 5
Proposed Budget Expense (list each budget item)	Amount requested from GRIC	Amount requested or secured from other sources	In Kind or matching contributions	Total Budget
1. X-Ray Machine	\$128,000	\$0	\$0	\$128,000
2. OTHER CAMPUS EXPENSE: Architectural and Engineering	\$0	\$2,694,840	\$0	\$2,694,840
3. OTHER CAMPUS EXPENSE: Land, Structure, Right-of-Way, etc.	\$0	\$4,356,000	\$0	\$4,356,000
4. OTHER CAMPUS EXPENSE: Construction	\$0	\$39,902,000	\$0	\$39,902,000
5. OTHER CAMPUS EXPENSE: Site Work	\$0	\$2,718,160	\$0	\$2,718,160
6. OTHER CAMPUS EXPENSE: Project Inspection	\$0	\$100,000	\$0	\$100,000
7. OTHER CAMPUS EXPENSE: Equipment (excluding x-ray machine)	\$0	\$4,142,000	\$0	\$4,142,000
8. OTHER CAMPUS EXPENSE: Contingency	\$0	\$4,395,000	\$0	\$4,395,000
9. OTHER CAMPUS EXPENSE: Administrative & Legal	\$0	\$250,000	\$0	\$250,000
10. Click here to enter text.	\$0	\$0	\$0	\$0
11. Click here to enter text.	\$0	\$0	\$0	\$0
12. Click here to enter text.	\$0	\$0	\$0	\$0
13. Click here to enter text.	\$0	\$0	\$0	\$0
14. Click here to enter text.	\$0	\$0	\$0	\$0
15. Click here to enter text.	\$0	\$0	\$0	\$0
Total Budget	\$128,000	\$58,558,000	\$0	\$58,686,000



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Project Budget Detail

Please provide a narrative description for each of the project budget items listed on the previous page. Include the dollar figure and how it was attained.

1. X-Ray Machine (\$128,000) – Purchase and installation of new x-ray machine rather than moving existing machine that needs regular repairs (and that may be out of commission before the campus opens). Cost determined by collecting competitive quotes from medical equipment companies.
2. OTHER CAMPUS EXPENSE: Architectural and Engineering (\$2,694,840) – Costs for architectural design and engineering services; topographical survey, soils report, etc.; and project management support. Costs determined by collecting competitive quotes from companies in relevant industries.
3. OTHER CAMPUS EXPENSE: Land, Structure, Right-of-Way, etc. (\$4,356,000) - Purchase of ten-acre vacant parcel and the purchase of zoning, appraisal, and title surveys to confirm useability of parcel for construction project. Cost determined by working with City of Casa Grande Planning & Development and other relevant departments.
4. OTHER CAMPUS EXPENSE: Construction (\$39,902,000) - Costs associated with building the core and shell of the new facility; IT infrastructure; and interior buildout by practice area to complete all necessary construction. Costs determined by competitive quotes from commercial construction companies.
5. OTHER CAMPUS EXPENSE: Site Work (\$2,718,160) - Installation of parking lots, utilities, landscaping, grading, and roadwork. Costs determined by competitive quotes from companies in relevant industries.
6. OTHER CAMPUS EXPENSE: Project Inspection (\$100,000) - Costs associated with ongoing project inspections by the City of Casa Grande. Costs established by the City.
7. OTHER CAMPUS EXPENSE: Equipment (excluding x-ray machine) (\$4,142,000) - Furniture, fixtures, information technology and equipment necessary for expanded services and workforce training including ultrasound, mammography, pharmacy, lab, patient registration, etc., and to facilitate patient flow through the building during the provision of services. Costs determined by competitive quotes and estimates from relevant companies (medical equipment suppliers, IT providers, etc.).
8. OTHER CAMPUS EXPENSE: Contingency (\$4,395,000) – Anticipated costs resulting from the impacts of inflation , change orders, and supply chain substitutions, etc. Calculated at ~9% of other project costs, at recommendation of project management.



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9. OTHER CAMPUS EXPENSE: Administrative & Legal (\$250,000) - Costs associated with the borrower and lender legal counsel and the audited examination study to validate feasibility of project.

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15. Click here to enter text.

Other explanation: Click here to enter text.

To ensure a complete application and proper submission please refer to the Grant Application Instructions.



Sun Life Health
HEALTH STARTS HERE

Next Generation Healthcare Campus and Provider Training Center



CINCINNATI OH 45999-0038

In reply refer to: 0248267585
Mar. 19, 2014 LTR 4168C 0
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BODC: TE

SUN LIFE FAMILY HEALTH CENTER INC
865 N ARIZOLA RD
CASA GRANDE AZ 85122



026644

Employer Identification Number: 86-0296211
Person to Contact: Ms. P. Skiles
Toll Free Telephone Number: 1-877-829-5500

Dear Taxpayer:

This is in response to your Mar. 10, 2014, request for information regarding your tax-exempt status.

Our records indicate that you were recognized as exempt under section 501(c)(3) of the Internal Revenue Code in a determination letter issued in January 1977.

Our records also indicate that you are not a private foundation within the meaning of section 509(a) of the Code because you are described in section(s) 509(a)(1) and 170(b)(1)(A)(iii).

Donors may deduct contributions to you as provided in section 170 of the Code. Bequests, legacies, devises, transfers, or gifts to you or for your use are deductible for Federal estate and gift tax purposes if they meet the applicable provisions of sections 2055, 2106, and 2522 of the Code.

Please refer to our website www.irs.gov/eo for information regarding filing requirements. Specifically, section 6033(j) of the Code provides that failure to file an annual information return for three consecutive years results in revocation of tax-exempt status as of the filing due date of the third return for organizations required to file. We will publish a list of organizations whose tax-exempt status was revoked under section 6033(j) of the Code on our website beginning in early 2011.